



White Lodge Centre

(a company limited by guarantee)

Report and Financial Statements

Year Ended 31 March 2020

Charity number: 286238

Company number: 1592351



Report of the trustees for the year ended 31 March 2020

The trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2020 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Reference and administrative details

Charity number: 286238
Company number: 1592351 (England and Wales)
Registered office: Holloway Hill, Lyne, Chertsey, Surrey, KT16 0FA

Our advisors

Auditors: Menzies LLP, Centrum House, 36 Station Road, Egham, Surrey TW20 9EF
Bankers: National Westminster Bank, 1 High Street, Weybridge, Surrey, KT13 8UA

Directors and trustees

The directors of the charitable company, White Lodge Centre ("the charity"), are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year ended were as follows:

Stephen Carrodus	<i>Chair (appointed as Chair 23 July 2019)</i>
Stephen Peckham	<i>Treasurer and Secretary (appointed 15 October 2019)</i>
Juliette Barnes	<i>(appointed 3 September 2019)</i>
Tim Bevans	
Jean Choules	<i>(resigned 3 September 2019)</i>
Sarah Dade	
Victoria Jones	
Neil McIntyre	<i>(appointed 18 February 2020)</i>
David Meller	<i>(resigned as Treasurer, Secretary and trustee 15 October 2019)</i>
Alison Raw	<i>(resigned 7 January 2020)</i>
Jane Stuart-Palikira	
Kathleen Taylor	<i>(resigned as Chair 11 June 2019; resigned as trustee 23 July 2019)</i>
Sophie Taylor	<i>(appointed 3 September 2019)</i>
Lisa Walsh	<i>(resigned 15 October 2019)</i>

Key management personnel:

Lesley Robbins	<i>Chief Executive Officer ("CEO")</i>
Terry Broom	<i>Head of Services (resigned 12 June 2020)</i>
Mike Hey	<i>Head of Fundraising & Marketing</i>
Carl Sexton	<i>Head of Finance & Support Services</i>

Structure, Governance and Management**Governing Document**

White Lodge Centre is a company limited by guarantee governed by its Memorandum and Articles of Association last amended on 10 January 2017. It is registered as a charity with the Charity Commission.

Appointment of trustees

Trustees are required to have experience in an area of disability or bring professional skills in the broader areas of health, care, education, business or administration. The trustees may appoint a new trustee either to fill a vacancy or as an additional trustee provided that the appointment does not cause the number of trustees to exceed ten. At each Annual General Meeting all trustees retire but, if willing to act, each trustee is reappointed unless the vacancy has been filled or unless a resolution for the reappointment of the trustee is not carried. A person cannot be appointed or reappointed as a trustee unless he or she is recommended by the trustees and has completed not more than five years continuous service for those appointed after 27 August 2013 and ten years continuous service for those appointed before that date. This may be extended where appropriate subject to a resolution being passed at a general meeting.

Trustee induction and training

New trustees receive both an induction course covering all the activities of White Lodge Centre and material detailing all the processes and procedures relevant to the exercise of the function. Before final appointment, the trustee attends a trustee meeting to ensure that neither party has any misgivings. Security checks are undertaken prior to the appointment of any new trustee. Trustees attend external training as they consider appropriate and after which they will share their learning with the other trustees at the next suitable meeting. Two annual away days are organised during which the trustees are updated on topics particularly relevant to the charity's activities.

Organisation

The board of trustees, which can have not less than four trustees and not more than ten trustees, administers the charity. The board normally meets every six weeks and there are sub-committees covering: Finance; Fundraising; Safeguarding; Health & Safety and Maintenance; HR, Training & Quality Audit; Children's Services; Adult Services; Trustee Board, Governance and Strategy which meet either quarterly, bi-annually or annually depending on the specific sub-group. The trustees approve the overall strategic plan for the charity each year which is

then converted into specific operational plans and annual budgets. The plans are formal reports and their contents are reflected in the annual budget, which the trustees also approve.

A CEO is appointed by the trustees who, along with a senior management team and supporting staff teams, manage the day-to-day operations of the charity. The senior management team comprises the departmental heads for services, fundraising and finance. Progress against both budget and departmental targets is reported at trustee meetings where both the CEO and members of the senior management team report in person on a rotational basis throughout the year.

Related parties and co-operation with other organisations

None of the trustees receive remuneration or other benefit from their work with the charity. Any conflict of interest between a trustee and the charity is required to be disclosed to the full board of trustees. In the current year no such related party transactions were reported.

Pay policy for senior staff

The pay of the senior staff is reviewed annually and changes are made based on factors such as changes in comparable average earnings and the financial position of the charity.

Objectives and Activities

The principal objectives of the charity, as set out in its Memorandum of Association, are 'to promote the care, welfare, interest, treatment, education and advancement (including through the provision of assistance to parents and carers) in the counties of Surrey, Hampshire and Berkshire, and South West London and other surrounding districts of persons with any form of cerebral palsy or other disability'.

Our vision

A world which is inclusive to all, regardless of ability.

Our Mission

We provide services and support that enable those with a range of disabilities, their families and carers to lead fulfilling lives.

The charity's activities listed below are derived directly from this vision and objectives:

Children and Young People

- Therapy and nursery education for young children;
- Treetops, our respite centre for children up to the age of 18;
- Out of school activities for children and young people;
- Specialist toddler group for disabled children and their families;
- Personal support to children within their family home;
- Face to Face - parent support group;
- Clubs for 18-25 year olds;
- Hosting the local Child Assessment Service.

Adult and Community Support

- A resource centre which provides a range of therapies including physiotherapy, hydrotherapy and complementary therapies;
- Leisure and life skills activities;
- Fitness in a specialist gym;
- Moving and handling advice;
- Fully accessible café;
- Supporting and advising families and carers;
- Running a variety of training courses for staff, parents, volunteers and professionals;
- Hosting orthotic, orthopaedic clinics.

The above activities are undertaken daily with some activities outside of normal working hours and all directly support the charity's objectives.

Decisions as to which children and adults would be most suitable to receive the services provided are reasonably and equitably made by the relevant statutory authorities and staff. However, at all times White Lodge Centre retains the ultimate decision as to the children and adults who are to benefit from its services.

Our core values**E *Encourage***

We encourage and enable people to achieve as rewarding lives as possible.

N *Nurture*

We provide services in a friendly, caring and supportive environment.

A *Alliances*

We respect and value each other. We form strong alliances and collaborate with a variety of organisations and individuals to cultivate and strengthen our services and support.

B *Believe*

We believe in being open and honest, working with integrity at all times to earn vital trust from the families, carers and individuals we support.

L *Listen*

By listening we constantly adapt, diversify and evolve our services and environments to best meet the needs of our service users, their family and carers.

E *Excellence*

We continually strive for excellence in all that we do through expertise, experience and professionalism of our team and support network.

The specific strategies used to fulfil the charity's objectives are:

- To deliver appropriate high quality, cost effective services to benefit people's physical, social and emotional well-being;
- To actively involve service users to tell us what they want;
- To ensure White Lodge Centre stays at the forefront of its field by continually developing our staff and volunteers;

- To share our knowledge and skills by informing others;
- To work with and support community groups so that local people understand who we are and what we do;
- To work in partnership with other voluntary, statutory and business organisations, service users, parents and carers;
- To ensure disabled children, young people and adults, families and carers feel supported in the services we offer;
- To offer a wide range of services and activities to disabled adults which meet their expectations;
- To ensure disabled children and young people flourish and achieve their potential;
- To ensure all staff and volunteers are trained to meet the needs of the organisation;
- To ensure high quality services and safety is achieved across the organisation;
- To provide a welcoming, friendly and accessible environment;
- To maintain financial stability and a healthy cash flow;
- To promote White Lodge Centre to the wider community.

In the year ended 31 March 2020, the charity had the following specific aims:

- Ongoing hydrotherapy pool refurbishment project: Specifying, collating costs and seeking funding.
- Refurbish our flooring in the Pathway building once funding in place.
- Implementation of our new brand and website.
- Further develop our 18-25 year old provision.
- Maximise further development of adult services.

Use of indicators, benchmarks and milestones by trustees to monitor the progress of the activities

The trustees principally use both the standard financial indicators to monitor progress and the reporting system referred to in 'Organisation' on pages 2 and 3 of this report. Management use budgets and targets at departmental level, which are included in the annual service report, and fundraising reports. The trustees review the reports and the departmental work at their meetings but they do not set these detailed measures. Members of the management team take part in several 'collective' meetings, where the organisation is able to share information about specific parts of the service and make comparisons on cost and quality. The charity ensures that its standards continue to be very high through the quality assessments provided by independent bodies, those bodies contracting the services and by regular internal quality audits. In the section entitled 'Achievements and Performance' below, the trustees approve these objectives and monitor their progress and, with the management team, set and approve the future objectives, both short, medium and long term, as set out under 'Plans for future periods'.

Public benefit

The trustees confirm that they have referred to the appropriate guidance on Public Benefit issued by the Charity Commission when reviewing White Lodge Centre's aims and objectives and in the planning of future activities as described in this report. A substantial percentage of

White Lodge Centre's funding is received from statutory bodies and is designed to assist disabled children and adults in the local communities it serves.

Strategic Report

Achievements and Performance

Like many charities White Lodge was significantly affected by Covid19 which led to a dramatic finish to the financial year. We continue to take a flexible approach to the ever-changing climate and continue to offer services by various methods to ensure we support our service users as best we can in these difficult times. We feel very positive about moving forward into 2020/21.

We are proud of our achievements during 2019/20 with our constant drive to move services forward to meet the needs of our service users. These achievements include:

- We launched our new website and further implemented our new brand; the emphasis is on enabling ability, the aim is to reach more people in our community.
- We increased the number of 18-25 year olds accessing White Lodge during the week, offering 4 days of provision. This service hopefully will continue to grow with the aim to be open 5 days a week for ten young people a day.
- We developed adult therapy further by introducing more neuro fitness classes. We offered some of these early in the morning which allowed the opportunity for people to access them before work.
- We upgraded two of the toilets at Rendezvous.
- We continued to meet the needs of our families and carers by offering hydrotherapy weeks and various workshops supported by the paediatric therapy team.
- We increased revenue by giving other complimentary provision the opportunity to rent space at White Lodge; these included other charities and the NHS.

The hydrotherapy pool project is now at the stage of applying to Trust funds to support the refurbishment. We are hoping to secure £120,000 and we anticipate this process will be completed by December 2020. We were delighted to be approached by another charity who is supporting us to put a cinema room in Rendezvous, we are expecting this to be a popular resource with all our services. We were disappointed not to be able to secure funding to have Pathways floor upgraded with a more child-friendly focus, this project will continue into 2020/21.

There have been a number of changes to the Trustee Board. After completing their term of office, we have said goodbye to Kathy Taylor our Chair, Dave Mellor our Treasurer and Jean Choules. Lisa Walsh has also stepped down. We thank them all for their hard work, dedication and commitment to White Lodge. Steve Carrodus is our new Chair and Steve Peckham our new Treasurer. Neil McIntyre, Sophie Taylor and Juliette Barnes also join the board, their combined skills, experience and knowledge will be a great asset to the continued development of White Lodge.

For us to be able to provide help to so many people to reach their goals requires not only a committed staff team but also Volunteers, Patrons, Trusts, Supporters and Donors; thank you for your contribution to ensure White Lodge is available for those who need our services.

Financial Review

The Statement of Financial Activities ('SOFA') for the year ended 31 March 2020 shows incoming resources of £2,572,000 2% down on last year's £2,627,000 and resources expended of £2,878,000 6% higher than last year's £2,709,000, leading to an overall net deficit of £306,000 (2019: net deficit of £82,000).

The net deficit before depreciation was £42,000 (2019: net income before depreciation of £78,000) which is a key financial metric monitored by the trustees with the objective of a positive balance for each year. The reason for the exclusion of depreciation is that capital expenditure is largely funded by discrete fundraising activities rather than through on-going operations.

The reduction in incoming resources of £55,000 has been caused by a drop in fundraising income of £120,000, offset by increases in income from charitable activities of £64,000 and an increase in £1,000 in investment income (bank interest received).

The increase in resources expended of £169,000 was due to a £141,000 increase in the cost of providing charitable activities (including governance) and an increase of £28,000 in fundraising costs.

The increase in the cost of charitable activities primarily relates to an increase in the annual depreciation charge of £104,000. This arises from a required change in the way in which depreciation is calculated on buildings so that recognition is made of certain parts of the structure, for example the roof, that are estimated to have a shorter lifespan than other parts, for example the external walls. This has meant that the original cost of the buildings is now being written down over a shorter lifespan and therefore the annual charge is higher. This is an accounting adjustment and does not affect the charity's cashflow.

Other variances relate to increased direct costs from increased service provision plus the impact of small inflationary cost increases.

Fundraising costs have mainly increased as a result of new events including the provision of two golf days and a ball in 2019/20 plus the development and launching of a new White Lodge web site which can be found at:

www.whitelodgecentre.co.uk

In considering our two principal service areas of children and adults the following results were achieved:

	Children and Young People		Adults	
	2019/20	2018/19	2019/20	2018/19
	£'000s	£'000s	£'000s	£'000s
Income	1,652	1,605	446	429
Expenditure	(1,826)	(1,778)	(743)	(651)
Deficit before fundraising	(174)	(173)	(297)	(222)

With respect to charitable activities, there was an increase of £47,000 in children and young people services and an increase of £17,000 in adult services. The increase in children and young people's services mainly arose from a greater service provision compared to the previous year including the first full year of providing play schemes in the Elmbridge area and the first full year of running the Pulse 18-25 year old club. In addition, a new contract for the provision of personal support services came into effect in April 2019 with an increased pricing structure. The increase in adult services income was primarily due to greater use of both the hydro pool and Rendezvous facilities.

The deficit before fundraising for Children and Young Peoples' services has remained consistent with the previous year, reflecting that the increase in service income has necessitated a matching increase in directly related expenditure. The significant increase in the deficit for Adults' services reflects the increase in the annual depreciation charge as detailed above as this increase primarily related to our adult centre, Rendezvous.

The fundraising team managed the generation of funds totaling £472,000 (2019: £592,000). The fundraising team was set a target of £560,000 for 2019/20 (2018/19: £535,000) to be raised in support of normal annual operating costs and excluding restricted donations raised for specific equipment purchasing. Against this target it achieved income of £459,000 (2018/19: £562,000). We remain very grateful to all our donors for their generosity without which the centre would be unable to continue.

The Balance Sheet shows total assets less current liabilities of £5,679,000 compared to £5,985,000 in 2019. The reduction in reserves is primarily due to the depreciation of £264,000 of the tangible fixed assets used by the charity, further reduced by the net deficit before depreciation of £42,000.

The closing cash position worsened with cash at bank reducing to £314,000 compared to £396,000 in 2019. This was primarily caused by the combined impact of the deficit for the year before depreciation plus the need to incur capital expenditure on new IT equipment as a result of mitigating software and hardware end of life risks.

Reserves policy

Note 12 to the financial statements sets out the allocation of the net assets to the various funds. The unrestricted reserves amounted to £1,015,000 at 31 March 2020 of which freely

available reserves, equivalent to unrestricted net current assets as defined in the Charity Commissioners publication *Charities' Reserves* (CC19), amounted to £298,000 (2019: £386,000).

The freely available reserves of £298,000 represent internal funds that need to be held for shortfalls in revenue or unexpected costs. The trustees consider that freely available reserves of £400,000 would normally be required. The trustees are focused on correcting this shortfall over a 5 year period

Restricted reserves principally cover the investments made over the years in our land and buildings.

Tangible fixed assets

Any movements in fixed assets are shown in Note 8 to the financial statements. A substantial part of the book value of freehold and leasehold premises is represented by the cost of the relatively new buildings. Overall, and having regard to the specific use of the buildings, the trustees consider that the value of the freehold and leasehold premises is fairly stated.

Investments Policy

All surplus funds are invested between Nationwide, Santander and NatWest instant access accounts. The trustees believe that this is the best strategy to safeguard the necessity of ensuring activities each year are fully funded and that any short term shortfall in fundraising activities does not have immediate repercussions due to the ease of access to the funds.

Going concern

The 2020/21 budget has been reviewed and amended to reflect known impacts of the current Covid 19 Coronavirus pandemic. The review has indicated that as a result of the pandemic in 2020/21 we are likely to incur a net deficit before depreciation charges of between £50,000 to £75,000. This is after allowing for government support from the Coronavirus Job Retention Scheme ("Furlough") currently estimated at £140,000.

An initial detailed cashflow was prepared for 2020/21 which indicated that even with the Furlough support cash resources were likely to be put under pressure at quarterly trough points, in line with exhaustion of quarterly key service funding. To ensure that short term cash resources are to be adequate for on-going activity the following additional measures have therefore been undertaken:

- With HM Revenue and Customs approval, a three-month deferment of PAYE and NI liabilities has been put in place. This equates to a delay in payments of approximately £90,000. White Lodge fully expects to be able to repay this debt by 31st March 2021
- A 6 year term loan of £250,000 has been arranged with NatWest and drawn down in May 2020. The loan was provided under the government's Coronavirus Business Interruption Loan Scheme. As such White Lodge incurs no fees or interest in the first 12 months of the loan and thereafter the loan capital is repaid on a monthly basis and incurs an annual interest rate of 2.79 % points above Bank of England base rate. The loan can be repaid early either in full or part with no early settlement costs.

With the above measures in place White Lodge is fully expected to have adequate cash resources to meet its on-going activity over the next 12 months and accordingly the trustees believe that there is adequate evidence to satisfy any going concern considerations.

Plans for future periods

The principle plans for the 2020/21 year are focussed on:

- Delivering key essential services in flexible ways to ensure that risks are mitigated as far as reasonably possible for service users, staff and volunteers. This includes continuing to provide face to face services where this need is critical combined with providing remote support and advice.
- Protecting White Lodge's future financial ability to deliver services by a combination of maximising fundraising revenues; utilising all available government and local authority support and minimising costs.

Looking forward beyond this, plans are still in place when funding allows to undertake the following capital projects:

- Hydrotherapy pool refurbishment
- Refurbish flooring in the Pathways building
- Refurbish externally including improvement of wooden decked areas

Fundraising Statement

We directly employ a small fundraising team to organise our fundraising campaigns and events and also to co-ordinate the activities of our supporters and volunteers. We do not use professional fundraisers or involve commercial participators to solicit donations and have no plans in the future to do so. There have been no complaints about fundraising activity this year.

We are registered with the Fundraising Regulator and take all appropriate review and training activities necessary to ensure that we comply with the Fundraising Regulator's Code of Fundraising Practice.

To protect our supporters from unwanted intrusion we only retain personal data if this has been approved by the respective person. We do not sell or pass on our supporters' personal data and we have never purchased fundraising data from a third party. We usually only undertake direct marketing on a twice yearly basis with the distribution of our Centre Voice magazine.

Principal risks and uncertainties

The trustees consider that the principal challenges faced by White Lodge Centre, and the risks associated therewith, are the need to:

- continue to provide a high quality service;

- operate within budgets;
- cover the excess of costs over statutory and other service income by raising sufficient voluntary income.
- manage the charity through the major impacts of the Covid 19 pandemic

The trustees and management have conducted a review of the major risks to which White Lodge Centre is exposed arising from the above challenges. Detailed procedures are in place to mitigate these risks and they are assessed under the headings of governance and management risk, operational risk, financial risk and compliance risk. The information outlined below is designed to provide the information needed to monitor these challenges, contain the risks, and take any necessary corrective action.

At the regular six weekly meetings, the trustees receive and consider:

- presentations, on a rotational basis, from key management personnel;
- a report from the CEO of the Centre, which deals with matters arising during the past six weeks;
- a report from the Treasurer, which reports on the voluntary income position and advises of any significant variations from the expense and revenue budgets;
- a report on health and safety issues;
- particulars of any other matters that are relevant to their duties, for example:
 - presentations from the professional advisers (architects and quantity surveyors) on building issues;
 - presentations from the insurance brokers on insurance coverage;
 - review of physical security issues;
 - feedback from user surveys of the quality of service provided by White Lodge Centre.

The trustees also annually evaluate their performance both as individuals and as a Board.

The trustees consider that the information they receive, the internal control systems that are established and the action the trustees take all combine to enable them to confirm that the major risks to which the charity is exposed are reviewed annually and systems are in place to mitigate those risks.

Trustees' Responsibilities

The charity trustees (who are also the directors of the White Lodge Centre for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement of disclosure of information to the Auditor

In so far as the trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the company's auditor is unaware, and
- the trustees, having made enquiries of fellow directors and the company's auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Strategic Report

The company has chosen in accordance with Section 414C(11) of the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 to set out within the Strategic Report the Company's Strategic Report Information required by Schedule 7 of the Large and Medium Sized Companies and Groups (Accounts and Reports) Regulation 2008. This includes information that would have been included in the business review and details of the principal risks and uncertainties.

The Trustees' Report (incorporating the Strategic Report) was approved by the Board of Trustees (which is also the Board of Directors) on 1st September 2020 and signed on its behalf by Stephen Peckham (Trustee).

By order of the board of trustees



Stephen Peckham
1st September 2020

Independent auditor's report to the members of White Lodge Centre

Opinion

We have audited the financial statements of White Lodge Centre (the 'charitable company') for the year ended 31 March 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other

information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole

are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in black ink that reads "Malcolm Lucas". The signature is written in a cursive style and is positioned above a horizontal line.

Malcolm Lucas (Senior Statutory Auditor) F.C.A.
For and on behalf of Menzies LLP Heathrow Chartered Accountants
Statutory Auditor

Centrum House
36 Station Road
Egham
Surrey
TW20 9LF

Date: 4th September 2020

Statement of Financial Activities (including income and expenditure account) for the year ended 31 March 2020

		<i>Unrestricted funds 2020 £000s</i>	<i>Restricted funds 2020 £000s</i>	<i>Total 2020 £000s</i>	<i>Total 2019 £000s</i>
	<i>Note</i>				
Incoming resources:					
<i>Incoming resources from generated funds</i>					
Donations and Legacies	2	256	108	364	568
Other trading activities		108	-	108	24
Income from Investments		2	-	2	1
Income from charitable activities	3	1,833	265	2,098	2,034
Total income and endowments		<u>2,199</u>	<u>373</u>	<u>2,572</u>	<u>2,627</u>
Resources expended:					
Expenditure on Raising Funds	4	264	-	264	236
Expenditure on Charitable activities		2,030	584	2,614	2,473
Total resources expended		<u>2,294</u>	<u>584</u>	<u>2,878</u>	<u>2,709</u>
Net outgoing resources, net expenditure for the year and net movements in funds		<u>(95)</u>	<u>(211)</u>	<u>(306)</u>	<u>(82)</u>
Reconciliation of funds:					
Total funds b/fwd		999	4,986	5,985	6,067
Transfers	11	111	(111)	-	-
Total funds c/fwd		<u>1,015</u>	<u>4,664</u>	<u>5,679</u>	<u>5,985</u>

All of the above results for the years ended 31 March 2020 and 31 March 2019 are derived from continuing activities. All gains and losses recognised in the year are included above.

The notes on pages 20 to 32 form part of these financial statements.

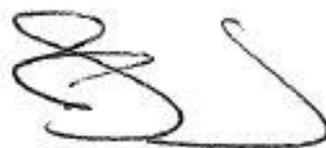
Balance Sheet as at 31 March 2020

	Note	2020 £000s	2019 £000s
Fixed assets			
Tangible assets	8	5,368	5,568
		5,368	5,568
Current assets			
Stocks		1	1
Debtors	9	136	184
Cash at bank and in hand		314	396
		451	581
Less: Liabilities			
Amounts falling due within one year	10	(140)	(164)
Net current assets		311	417
Total assets less current liabilities		5,679	5,985
Unrestricted Funds			
Building fund	11/12	570	584
General fund	11/12	445	415
Total Unrestricted funds		1,015	999
Restricted Funds	11/12	4,664	4,986
		5,679	5,985

The notes on pages 20 to 32 form part of these financial statements.

The trustees, who are also the directors of the Company, authorised for issue on 1st September 2020, and signed on their behalf by, approved the financial statements:

Stephen Carrodus *Chair*



Stephen Peckham *Treasurer*



Registered company number: 1592351

Statement of Cash Flows for the year ended 31 March 2020

	Note	2020 £000s	2019 £000s
Cash flows from operating activities			
Net cash provided by / (used in) operating activities	(a)	(19)	90
Cash flows from investing activities			
Dividends and interest from investments		2	1
Proceeds from the sale of property, plant and equipment		-	-
Purchase of property, plant and equipment		(65)	(20)
Net cash provided by / (used in) investing activities		(63)	(19)
Change in cash and cash equivalents in the reporting period		(82)	71
Cash and cash equivalents at the beginning of the reporting period	(b)	396	325
Cash and cash equivalents at the end of the reporting period	(b)	314	396
Notes			
(a) Reconciliation of net income/(expenditure) to net cash flow from operating activities			
Net income / (expenditure) for the reporting period (as per Statement of Financial Activities)		(306)	(82)
<u>Adjustments for:</u>			
Depreciation charges		264	160
Dividends and interest from investments		(2)	(1)
Loss/(profit) on sale of fixed assets		-	-
(Increase) / Decrease in stocks		1	1
(Increase) / Decrease in debtors		48	(23)
Increase / (Decrease) in creditors		(24)	35
Net cash provided by / (used in) operating activities		(19)	90
(b) Analysis of cash and cash equivalents			
		2020 £000s	2019 £000s
Cash in hand		314	396
Short term deposits		-	-
Total cash and cash equivalents		314	396

**Notes forming part of the financial statements
for the year ended 31 March 2020**

1 Accounting policies

White Lodge Centre is a charitable company limited by guarantee and is incorporated in England and Wales. Details of the of the company's registered office and principal activities are set out in the Report of the Trustees.

The following are the accounting policies adopted by White Lodge Centre.

a) Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling, which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

b) Fund accounting

The general fund comprises the accumulated surpluses of unrestricted incoming resources over resources expended, which are available for use in furtherance of the general objective of the charity.

Designated funds are a particular form of unrestricted funds consisting of amounts which have been allocated or designated for specific purposes by trustees. The use of designated funds remains at the discretion of the trustees.

Restricted funds are funds subject to specific conditions imposed by donors. The purpose and use of restricted funds are set out in the notes to the accounts. Amounts unspent at the year-end are carried forward in the balance sheet

c) Incoming resources

All incoming resources are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Gifts in kind are included at valuation. No amounts are included in the financial statements for services donated by volunteers. Amounts donated for the acquisition of fixed assets are treated as income, in accordance with the requirements of the SORP, and the relevant expenditure is capitalised.

d) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of the resources, primarily by reference to areas occupied or numbers of staff, depending on the nature of the cost.

Fundraising costs are those costs incurred in seeking voluntary contributions.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Allocation of support costs are determined by estimated time spent by direct personnel in the supporting of each activity and all other central costs are allocated on the basis of total indirect personnel salaries.

Governance costs are those costs relating specifically to the charity, as distinct from the service provided by the charity, and include the costs of compliance with constitutional and statutory requirements.

e) Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and included at cost.

The buildings are situated on land that is both leasehold and freehold. All costs relating to these buildings, including the substantial rebuilding expenditure of recent years, has been allocated accordingly. Land and building expenditure is depreciated as set out below with treatment of freehold premises being the same as leasehold premises, as the freehold premises would not operate independently of the leasehold premises.

Structure	straight line over remaining leasehold life to 31 st December 2042
Roof	straight line over remaining estimated life to 31 st March 2035
Fixed plant	straight line over remaining estimated life to 31 st March 2030
Freehold land	Not depreciated

The other fixed assets are written off over their expected useful lives at the following annual rates:

Equipment	10%	on cost
Computers	25%	on cost
Motor vehicles	25%	on reducing net book value

f) Impairment of fixed assets

The charity reviews the carrying amount of its tangible and intangible assets at the end of each reporting period to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

g) Stock

Stock consists of purchased goods for resale, and is valued at the lower of cost and net realisable value. Items donated for resale are not included in the financial statements until they are sold.

h) Going concern

An assessment has been made of the impacts of the 2020 Covid 19 pandemic on the charity to determine whether it is appropriate to continue to prepare the financial statements on a going concern basis. In undertaking this assessment 24 month financial projections have been prepared through to 31st March 2022.

Consideration has been made of:

- The impact on both reserves and cashflow of an expected loss of both service and fundraising income in 2020/21 and the probability of when income will return to pre-pandemic levels;
- The ability of the charity to adapt to any perceived permanent changes in income levels and adjust its cost base accordingly;
- The impact of short term cashflow support measures including support provided by both central government, HMRC and local authorities;
- The impact of medium term cashflow support measures including obtaining debt finance.

The trustees have concluded from this review that it is appropriate to continue to prepare the financial statements on a going concern basis and that the charity will have adequate cash resources to meet its on-going activity over the 12 months from the approval of these financial statements.

i) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

k) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

l) Judgements and key sources of estimation uncertainty

In application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The main accounting estimate for the charity is depreciation.

m) Legal status

White Lodge Centre is a private company limited by guarantee without share capital, incorporated in England and Wales.

n) Pension contribution

The charity makes a contribution into defined contribution pension schemes on behalf of some employees. The assets of the scheme are held separately from those of the charity in independently administered funds. The amount charged to The Statement of Financial Activities in respect of pension costs is the total contributions payable for the year.

o) Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be part of the cost of stock or fixed assets. The cost of

any unused holiday entitlement is recognised in the period in which the employee's services are received. Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Voluntary income

	2020 £000s	2019 £000s
Charitable foundations	23	61
Other donors	244	308
Legacies	2	56
Revenue funding	95	143
	<u>364</u>	<u>568</u>

Voluntary income was £364,000 of which £108,000 (2019: £173,000) was restricted and £256,000 (2019: £395,000) was unrestricted.

3 Incoming resources from charitable activities

	<i>Statutory bodies £000s</i>	<i>Other sources £000s</i>	<i>Total 2020 £000s</i>	<i>Total 2019 £000s</i>
Childrens' services	1,429	223	1,652	1,605
Adults' services	242	204	446	429
	<u>1,671</u>	<u>427</u>	<u>2,098</u>	<u>2,034</u>
	2019	<u>1,627</u>	<u>407</u>	<u>2,034</u>

Incoming resources from charitable activities was £2,098,000 (2019: £2,034,000) of which £265,000 (2019: £265,000) was restricted and £1,833,000 (2019: £1,769,000) was unrestricted.

4 Expenditure on Charitable Activities

	<i>Direct costs £000s</i>	<i>Support costs £000s</i>	<i>Total 2020 £000s</i>	<i>Total 2019 £000s</i>
Cost of generating voluntary income	204	19	223	231
Fundraising trading	41	-	41	5
Charitable activities:				
Childrens' services	1,644	182	1,826	1,778
Adults' services	642	101	743	651
Governance costs	38	7	45	44
Total resources expended	<u>2,569</u>	<u>309</u>	<u>2,878</u>	<u>2,709</u>
The above costs comprise:				
Fundraising trading	41	-	41	5
Staff costs:				
Salaries	1,808	117	1,925	1,898
Social security costs	112	8	120	123
Other staff costs	74	11	85	87
Depreciation	158	106	264	160
Other costs	376	67	443	436
	<u>2,569</u>	<u>309</u>	<u>2,878</u>	<u>2,709</u>

Expenditure on charitable activities was £2,614,000 (2019: £2,473,000) of which £584,000 (2019: £557,000) was restricted and £2,030,000 (2019: £1,916,000) was unrestricted.

5 Governance Costs

	<i>Total 2020 £000s</i>	<i>Total 2019 £000s</i>
Audit fee	10	9
Salaries/NIC	19	19
Other costs	9	12
Support costs	7	4
	<u>45</u>	<u>44</u>

6 Additional staff information

The average number of employees, based on both total head count ("Total") and on a full time equivalent ("FTE") basis, analysed by function was:

	2020 Total	2019 Total	2020 FTE	2019 FTE
Charitable activities	248	218	68	65
Support for those services	13	11	7	6
Generating voluntary income and governance	11	11	7	7
	<u>272</u>	<u>240</u>	<u>82</u>	<u>78</u>

	2020 £000s	2019 £000s
Staff costs for the above persons		
Wages and salaries	1,925	1,898
Social security costs	120	123
Pension costs	37	35
Other staff costs	48	52
	<u>2,130</u>	<u>2,108</u>

One employee (2019: none) earned £60,000 or more. The remuneration for key personnel was £192,366 (2019: £ 188,604)

7 Trustees

The trustees are not employed by the charity. The trustees neither received nor waived any emoluments during the year and were not reimbursed for their expenses (2019: £nil).

8 Tangible fixed assets

	<i>Freehold premises £000s</i>	<i>Short Leasehold premises £000s</i>	<i>Equipment £000s</i>	<i>Motor vehicles £000s</i>	<i>Total £000s</i>
Cost					
At 1 April 2019	4,143	3,312	457	137	8,049
Additions	-	-	65	-	65
Disposals	-	-	(161)	(40)	(201)
At 31 March 2020	<u>4,143</u>	<u>3,312</u>	<u>361</u>	<u>97</u>	<u>7,913</u>
Depreciation					
At 1 April 2019	897	1,111	347	126	2,481
Charge for year	125	101	36	2	264
Disposals	-	-	(161)	(39)	(200)
At 31 March 2020	<u>1022</u>	<u>1,212</u>	<u>222</u>	<u>89</u>	<u>2,545</u>
Net book values					
31 March 2020	<u>3,121</u>	<u>2,100</u>	<u>139</u>	<u>8</u>	<u>5,368</u>
<i>31 March 2019</i>	<u><u>3,246</u></u>	<u><u>2,201</u></u>	<u><u>110</u></u>	<u><u>11</u></u>	<u><u>5,568</u></u>

Short leasehold property relates to the cost of buildings standing on leasehold land with a lease that expires on 23rd October 2062.

9 Debtors

	2020 £000s	2019 £000s
Amounts due within one year:		
Amounts due for services	82	107
Other debtors	13	24
Prepayments	<u>41</u>	<u>53</u>
	<u>136</u>	<u>184</u>

10 Creditors

	2020 £000s	2019 £000s
Amounts due within one year:		
Amounts payable	43	29
Payroll taxes, pensions and social security	30	33
Accruals and deferred income	67	102
	<u>140</u>	<u>164</u>

Accruals and deferred income includes deferred income of £24,000 (2019: £33,000) relating to both charitable services and fundraising events undertaken after 31 March but that have been either paid for or invoiced in advance of 31 March.

	2020 £000s	2019 £000s
Movement in deferred income:		
Amounts b/fwd	33	19
Income deferred in current period	24	33
Income released from previous periods	(33)	(19)
Amounts c/fwd	<u>24</u>	<u>33</u>

11 Total income funds

<i>Current Year</i>	<i>1 April 2019 £000s</i>	<i>Incoming resources £000s</i>	<i>Resources expended £000s</i>	<i>Transfers £000s</i>	<i>31 March 2020 £000s</i>
Restricted income funds					
Buildings: Pathways	1,905	-	(87)	-	1,818
Buildings: Treetops	1,220	-	(70)	-	1,150
Buildings: Rendezvous	1,738	-	(55)	-	1,683
Motor vehicles (minibuses)	10	-	-	(10)	-
Equipment	108	13	(8)	(101)	12
MASC	5	-	(4)	-	1
Health grant	-	265	(265)	-	-
Other revenue funding	-	95	(95)	-	-
	<u>4,986</u>	<u>373</u>	<u>(584)</u>	<u>(111)</u>	<u>4,664</u>
Unrestricted income funds					
Building fund	584	-	(14)	-	570
General funds	415	2,199	(2,280)	111	445
	<u>999</u>	<u>2,199</u>	<u>(2,294)</u>	<u>111</u>	<u>1,015</u>
Total funds	<u>5,985</u>	<u>2,572</u>	<u>(2,878)</u>	<u>-</u>	<u>5,679</u>

11 Total income funds (continued)

<i>Prior Year</i>	<i>1 April 2018 £000s</i>	<i>Incoming resources £000s</i>	<i>Resources expended £000s</i>	<i>31 March 2019 £000s</i>
Restricted income funds				
Buildings: Pathways	1,949	-	(44)	1,905
Buildings: Treetops	1,248	-	(28)	1,220
Buildings: Rendezvous	1,778	-	(40)	1,738
Motor vehicles (minibuses)	13	-	(3)	10
Equipment	107	30	(29)	108
MASC	10	-	(5)	5
Health grant	-	265	(265)	-
Other revenue funding	-	143	(143)	-
	<u>5,105</u>	<u>438</u>	<u>(557)</u>	<u>4,986</u>
Unrestricted income funds				
Building fund	601	-	(17)	584
General funds	361	2,189	(2,135)	415
	<u>962</u>	<u>2,189</u>	<u>(2,152)</u>	<u>999</u>
Total funds	<u><u>6,067</u></u>	<u><u>2,627</u></u>	<u><u>(2,709)</u></u>	<u><u>5,985</u></u>

Pathways, Treetops and Rendezvous funds are Capital Appeal funds that were raised for the purposes of major rebuild projects over the past twenty years. Ongoing resource expended relates to the depreciation of the capital cost of these projects.

The motor vehicles fund results from the donation, as gifts in kind, of minibuses.

Equipment fund relates to donations where the donor has requested that specified equipment is acquired out of the donation.

MASC fund relates to restricted donations received when the Millennium After School Club charity transferred all residual cash balances to White Lodge Centre.

Health grants are statutory grants renewed annually in respect of the activities in furtherance of charity's objectives.

Building fund: relates to the unrestricted element of the property to allow clear representation of the unrestricted funds position.

Transfers of £111,000 (2019: £nil) relate to historic capitalised expenditure which had been held as a restricted reserve until 31st March 2019. The remaining net book value of these assets has been transferred to unrestricted reserves as at 31st March 2020 as there was no on-going restriction relating to them.

12 Net assets of funds

<i>Current Year</i>	<i>Fixed assets £000s</i>	<i>Net current assets £000s</i>	<i>Total £000s</i>
Restricted income funds			
Buildings: Pathways	1,818	-	1,818
Buildings: Treetops	1,150	-	1,150
Buildings: Rendezvous	1,683	-	1,683
Equipment	-	12	12
MASC	-	1	1
	<u>4,651</u>	<u>13</u>	<u>4,664</u>
Unrestricted income funds			
Building fund	570	-	570
General funds	147	298	445
	<u>717</u>	<u>298</u>	<u>1,015</u>
Total funds at 31st March 2020	<u><u>5,368</u></u>	<u><u>311</u></u>	<u><u>5,679</u></u>

<i>Prior Year</i>	<i>Fixed assets £000s</i>	<i>Net current assets £000s</i>	<i>Total £000s</i>
Restricted income funds			
Buildings (completed)	1,905	-	1,905
Treetops	1,220	-	1,220
New Adult Centre (Rendezvous)	1,738	-	1,738
Motor vehicles (minibuses)	10	-	10
Equipment	82	26	108
MASC	-	5	5
	<u>4,955</u>	<u>31</u>	<u>4,986</u>
Unrestricted income funds			
Building fund	584	-	584
General funds	29	386	415
	<u>613</u>	<u>386</u>	<u>999</u>
Total funds at 31st March 2019	<u><u>5,568</u></u>	<u><u>417</u></u>	<u><u>5,985</u></u>

13 Capital commitments

Capital expenditure authorised but not provided in the financial statements was £nil (2019: £nil).

14 Operating leases

The total of future minimum lease payments under non-cancellable operating leases was as set out below.

	2020 £000s	2019 £000s
Leases expiring:		
Within one year	-	6
Between two and five years	32	9
After five years	-	-
	<u>32</u>	<u>15</u>

15 Related party transactions

Children of trustees can receive services at White Lodge Centre funded by statutory authorities who refer them to White Lodge Centre to receive their care package.

Acknowledgements

We acknowledge and thank the many organisations and people who help us in our daily running of the charity through their very generous donations, both those who prefer to remain anonymous and those listed below [covering 2019/20 and 2018/19]:

1. The Walton Charity
Donated £12,000 in 2019/20 and £6,000 in 2018/19 towards the Elmbridge play, youth and weekend schemes. Part of a three year grant which will total £36,000.
2. Barbara Ward Children's Foundation
Donated £10,000 in 2018/19 as final element of a 3 year grant of £30,000 to fund the running costs of our 3 sensory rooms for children and teenagers.
3. St Faith's Trust
Donated £10,000 in 2019/20, and £10,000 in 2018/19 as elements of a £30,000, 3 year grant for intensive support for disabled children aged 2-5 years.
4. BBC Children in Need
Donated £30,000 in 2019/20 and £30,000 in 2018/19 for 4-18 play and youth schemes.
5. The Community Foundation for Surrey
Donated £5,000 in 2018/19 to support running costs for our hydrotherapy pool.
6. Garfield Weston Foundation
Donated £40,000 in 2018/19 to help cover core organisational costs for a two year period.
7. Heathrow Community Trust
Donated £11,250 in 2019/20 and £12,500 in 2018/19 to help support staffing costs for our new 18-25 year old day service, this being part of a £25,000 grant.
8. The Foyle Foundation
Donated £13,000 in 2019/20 towards the cost of a Nursery Support Worker.
9. Three Guineas Trust
Donated £8,000 in 2018/19 to support our summer play schemes.
10. The Manali Charitable Trust
Donated £10,000 in 2019/20 and £10,000 in 2018/19 to support core organisational costs.
11. The Wisley Foundation
Donated £8,895 in 2018/19 to support Little Stars.

For all the donations, we are extremely grateful.